

# Jefferies & Regis Corporate Access Day

Tuesday, 12 October 2021

For more information, Visit **gtcapital.com.ph/investor-relations** or contact **IR@gtcapital.com.ph** 







## GT Capital Corporate Profile

GT Capital is a publicly-listed Philippine conglomerate (holding company) that directly owns market-dominant businesses in underpenetrated sectors of the Philippine economy, namely **banking**; **automotive assembly, importation, dealership**, and **financing**; **infrastructure**; **property development**; **and life and general insurance**.

| Banking                                                     | Metrobank You're in good hands  | 37%  |
|-------------------------------------------------------------|---------------------------------|------|
| Automotive Assembly, Importation, Dealership, and Financing | TOYOTA                          | 51%  |
| Property Development                                        | FEDERAL LAND                    | 100% |
| Life and General <b>Insurance</b>                           | AXA                             | 25%  |
| Infrastructure and Utilities                                | METRO<br>PACIFIC<br>INVESTMENTS | 16%  |



### **Current Corporate Ownership Structure**

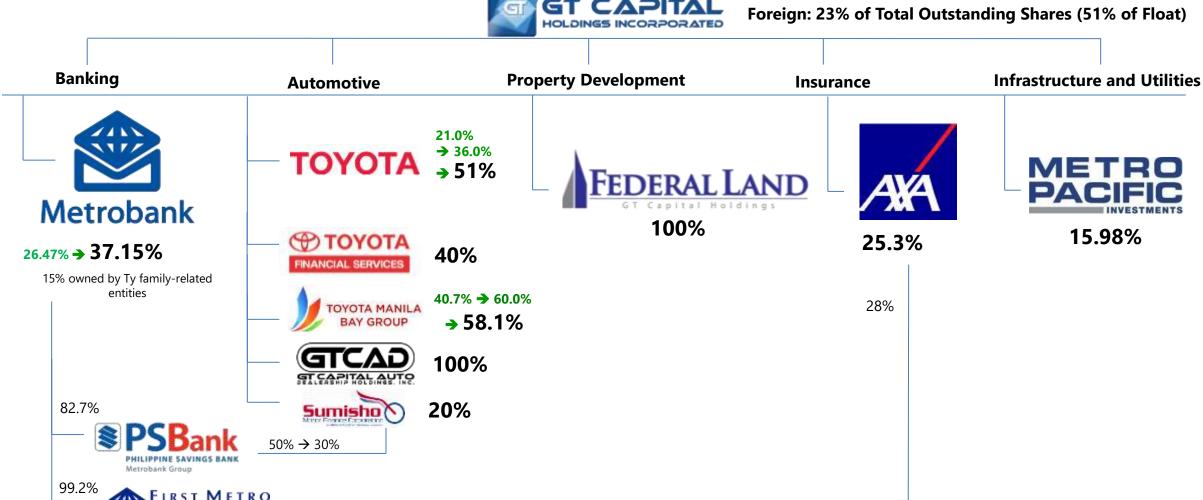
55.90%

**Grand Titan** 

**Public Float** 

44.10%







# Business Model: Strategic Partnerships

Strategic Partnerships with **Best-of-Class Brands** 













































GT CAPITAL
HOLDINGS DICCIONATIO

- Toyota unit sales through MBT/PSBank auto loans/TFS lease-to-own package
- Federal Land home mortgages by MBT/PSBank
- AXA bancassurance through MBT/PSBank branch network
- Motor vehicle insurance
- Cross-selling of GT Capital products into MPIC subsidiaries

# Synergy

Cross-selling within the GT Capital Group

# **New Sectors**

Exploring underpenetrated sectors with new strategic partners

- New strategic partners
- Infrastructure (MPIC)
- Medical pharmacy
- Retail (e.g. Isetan Mitsukoshi/Nomur a Real Estate)



GT CAPITAL

Extending the value chain of existing businesses

- TMP/MBT expansion in Next Wave Cities
- Entry into used car market through JBA Philippines
- Wider property sector product offerings with 702 Hectares of Assets
- Master-planned communities
  - Retail spaces
  - BPO/Commercial space

# Board of **Directors**



Carmelo Maria Luza Bautista, *President* 



Alfred V. Ty, Co-Vice Chairman



Arthur V. Ty, Chairman



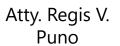
Francisco C. Sebastian, Co-Vice Chairman



Dr. David T. Go



Rene J. Buenaventura (Ind)



Renato C. Valencia (Ind)

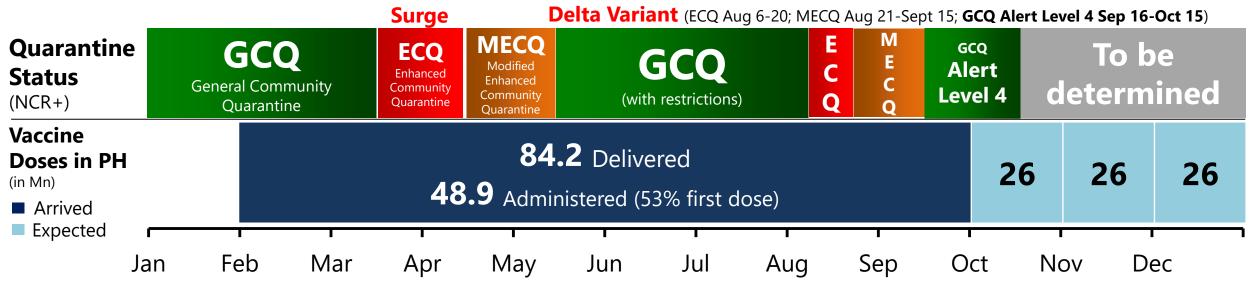
Pascual M. Garcia III

Consuelo D. Garcia (Ind)

o D. Wilfredo A. *Ind)* Paras *(Ind)* 



#### **2021 Quarantine Status and Vaccine Arrivals**



#### As of October 7, 2021:

- Vaccine deliveries higher than initially expected. Administration improving:
  - o 3.7 Million (or 27% of 13.9 M) of NCR population fully vaccinated, 8.8 Million (or 63%) received one dose
  - o 11.4 Million (or 11% of 108 M) of Philippine population fully vaccinated, 26.1 Million (or 24%) received one dose
  - 474,917 average daily administered
- +78 Million expected to arrive in Q4
- Relaxed ECQ enforcement, commitments for vaccine supply, and reduced hesitancy to get vaccinated has improved overall
  market sentiment

# **GT Capital Group Vaccination Program**











GT Capital commenced its vaccination program in partnership with the **Manila Doctors Hospital** and ActiveOne Health, Inc. on July 5, 2021 at Le Pavilion, Pasay City and at the Grand Hyatt, BGC.

#healinGTogether #GTHasGotYourVacc #VaxForMetrobankGroup





Three Vaccination Sites / 80% Vaccinated (Sept 2021)

Toyota Plant, Santa Rosa, Laguna

Le Pavilion Metropolitan Park, Pasay

Grand Hyatt, BGC

We pre-ordered

455,000

total doses

That will cover

100%

of all regular and agency GTCAP Group Employees (including all 72 Toyota dealerships)



# Consolidated Financial Highlights



# **GT Capital Financial Highlights** 1H 2021



**Consolidated Net Income** 

#### Php6.7 Billion<sup>1</sup>

Php2.7 Billion 1H 2020 <sup>2</sup>

**143%** YoY

Core Net Income **Php5.8 Billion** 

Php3.2 Billion 1H 2020

**83%**YoY

#### **TOYOTA**

Revenues

P63.7B

+70%

**Net Income** 

P3.4B

+239%

- WSV +90% to 63,375
- RSV +79% 63,758 units (vs. industry +51%)
- Market Share of 45.6%
   vs 38.5%
- GPM **11.9%** vs. **13.2%** due to models mix in favor of PCs
- NPM **5.4%** vs. **2.8%** due to TSR gain on sale (P0.3B)

#### FEDERAL LAND

#### Revenues

P5.1B

+21%

**Net Income** 

P587M

+243%

- Booked sales Php3.5B+19% faster POC
- 90% workforce deployment
- Vaccination of construction workers
- Reservation sales **Php6.5B** -29%.
- No new project launches
- GPM 48% unchanged
- NPM **11%** vs. **4%**

#### ANA

#### **Gross Premium**

P22.1B

+33%

**Net Income** 

P1.4B

-6%

- APE **Php3.2B** +**34**%
  - o RP +15%
  - o SP +96%
  - o P&H +10%
- Life NI **Php1.6B** +**31**%
- G.I./GWP Php1.7B -7% due to pruning of property portfolio
- G.I. Net Loss Php162M due to losses from fire and motor claims

#### METRO PACIFIC

Reported N.I.

P10.4B

+243%

**Core Net Income** 

P6.0B

+13%

- Higher energy sales and average traffic offset by decline in billed water volumes and rail ridership
- Core NI per OpCo
  - Meralco +8%
  - MPTC +105%
  - o Maynilad -15%
  - o LRMC -138%
- Extraordinary gain on sale from GBP and DMT

#### Metrobank You're in good hand

#### **Operating Income**

P51.5B

-22%

**Net Income** 

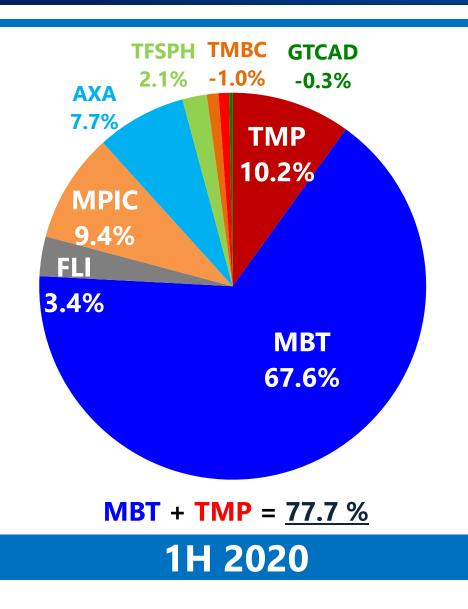
P11.7B

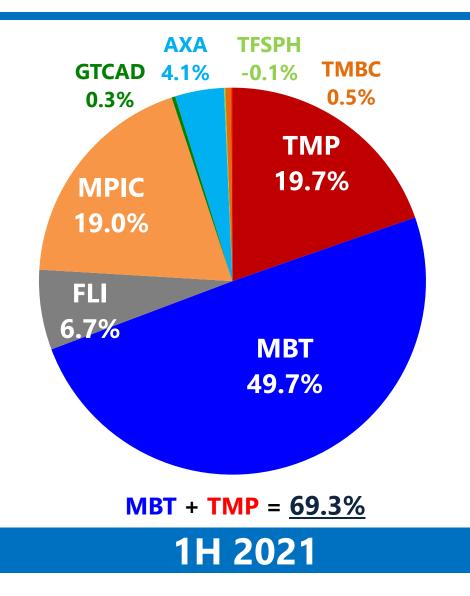
+28%

- Net loans **Php1.2T**-11%
- CASA **Php1.3T** +**13**%
- Net Int. Inc. **Php37.5B** 16% (**73%** of OI)
- Trading/FX Php4.0B -69%
- Fees **Php7.2B** +17%
- Provisions Php7.0B-69%
- NPL ratio **2.3%**
- NPL Cover **179%**
- CAR **20.4%**











# **Key Strategies**

1

#### **HEALTH AND WELL-BEING**

- To vaccinate all Group employees
- 455,000 doses of Moderna and AstraZeneca ordered







2

#### **ADAPTABILITY**

- Work-from-home arrangement for business continuity
- Online investor and stakeholder engagements





5

#### **EARNINGS DIVERSITY**

- Auto value chain extension by entering the used-car market
- Property to be third high growth segment of GT Capital through Cavite developments





4

#### **FINANCIAL STABILITY**

- Strong balance sheet
- Liquidity and access to capital markets





#### **DIGITALIZATION**

- Metrobank online banking app
- Toyota digital showroom and myToyota app
- Emma by AXA



THE NEW

myTOYOTA APP

LIFE WITH TOYOTA, MADE HAPPIER IN A TAP



#### SUSTAINABILITY

- Using the GRI as disclosure standard. To add more global standards of disclosures
- S&P: second among PH conglos
- Sustainalytics: "low risk" rating









# Our Key Messages

- GT Capital's capacity to bounce back under GCQ conditions indicates <u>resilience</u> of underlying <u>core businesses</u>, outpacing industry growth in certain sectors
- Strong <u>Group-wide</u> performance led to significant earnings growth in 1H 2021 and are now 80% of 2019 pre-Covid levels
- <u>Liquidity reserves</u> within the Group and access to capital markets allow us to position for an economic recovery
- Our <u>Cavite land bank</u> developments will allow property to be the <u>third high</u> growth sector of the Group next to auto and banking
- We look forward to <u>expanding our auto value chain</u> through the start of our used-car businesses, <u>JBA and Premium</u>
- Sustainability remains a priority as we continue to improve our ESG practices



# Sustainability Updates

- S&P Global: GT Capital rated second only to Ayala among Philippine conglomerates
- Sustainalytics: GT Capital rated <u>"Low Risk"</u>
- MSCI: GT Capital rated <u>"BB"</u>
- We are currently using the **GRI (Global Reporting Initiative)** as a standard for disclosures, but moving to add more global standards of disclosures in the years ahead.
- We are going to hold another <u>Stakeholder Engagement / Materiality Assessment</u> this 2021, consulting our most material stakeholders that are moving into their respective sustainability journeys, and explore areas to align and synergize best practices across the Group.
- Feature stories of component companies can be viewed in GT Capital's Sustainability
   Report



# Component Company Highlights



Automotive Industry Highlights





# **Automotive Industry Highlights** 1H 2021

#### **Industry**

**Retail Vehicle Sales** 

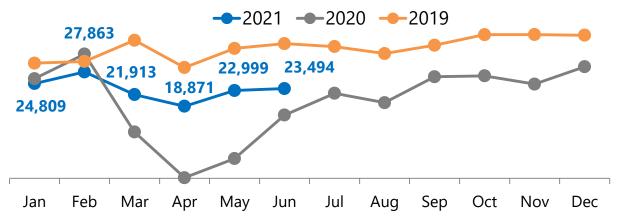
139,949 Units

1H 2021

+51.2%YoY

vs. **92,564** 1H 2020





1H 2021 as a % of:

1H 2019

1H 2020

**72%** 

151%

#### **TOYOTA**

**Retail Vehicle Sales** 

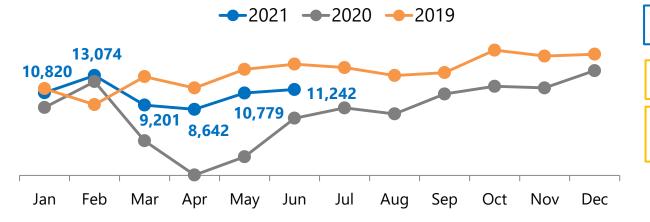
**63,758** Units

1H 2021

+78.9%YoY

vs. **35,648** 1H 2020

#### **Monthly Retail Vehicle Sales** (In Units)



1H 2021 as a % of:

1H 2019

1H 2020

179%

Safeguard Duty implemented March until August 2021

**Quarantine Status:** 

GCQ MECQ ECQ

2021 2020

Source: CAMPI, AVID, TMP



# **Automotive Industry Highlights** 8M 2021

#### **Industry**

**Retail Vehicle Sales** 

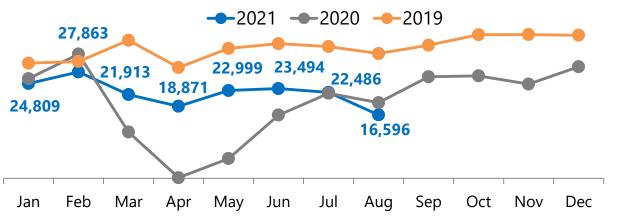
**179,031** Units

8M 2021

+33.0%YoY

vs. **134,617** 8M 2020





8M 2021 as a % of:

8M 2019

8M 2020

68%

133%

#### TOYOTA

**Retail Vehicle Sales** 

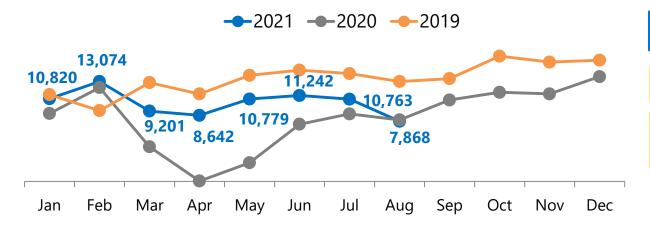
**82,389** Units

8M 2021

+56.9%YoY

vs. **52,525** 8M 2020

#### **Monthly Retail Vehicle Sales** (In Units)



8M 2021 as a % of:

8M 2019

8M 2020

82%

157%

Safeguard Duty implemented March until August 2021

**Quarantine Status:** 

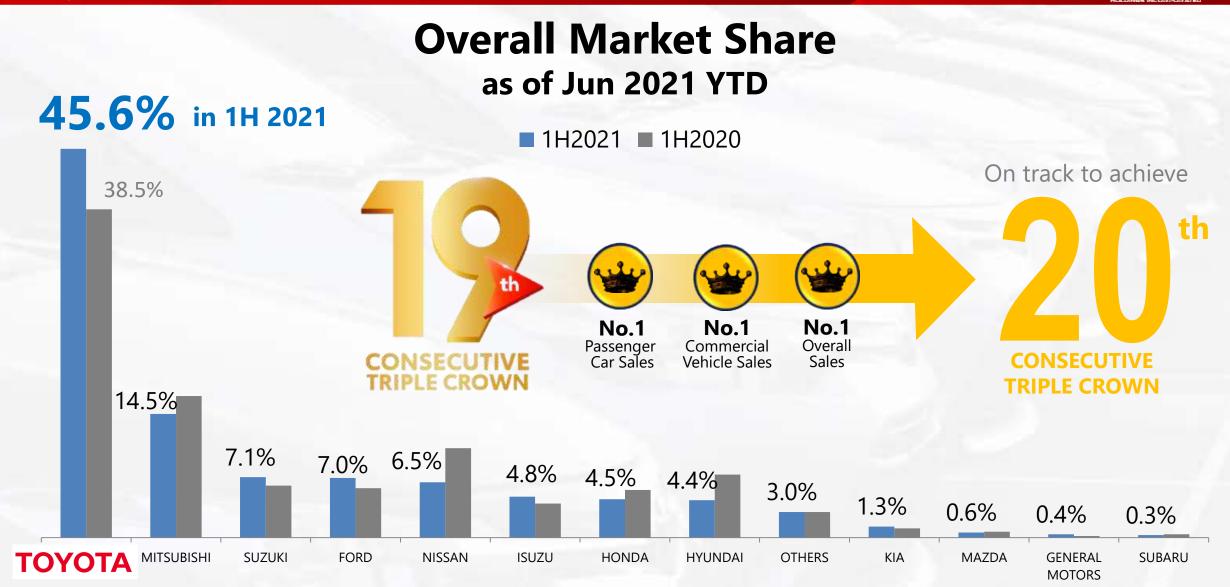
GCQ MECQ ECQ

2021 2020

Source: CAMPI, AVID, TMP



# **Toyota remains dominant**





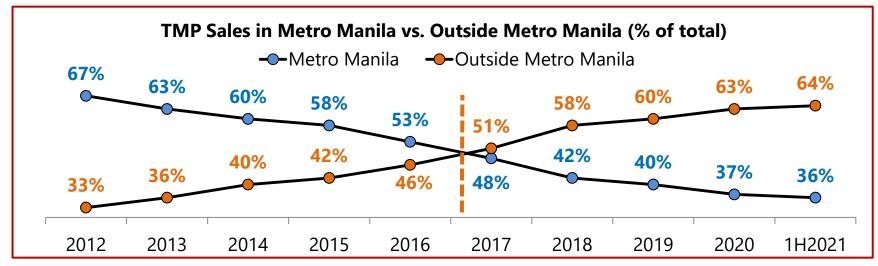
# **Toyota remains dominant**

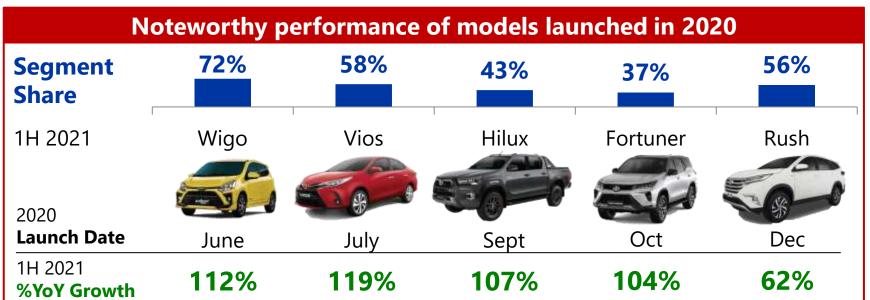


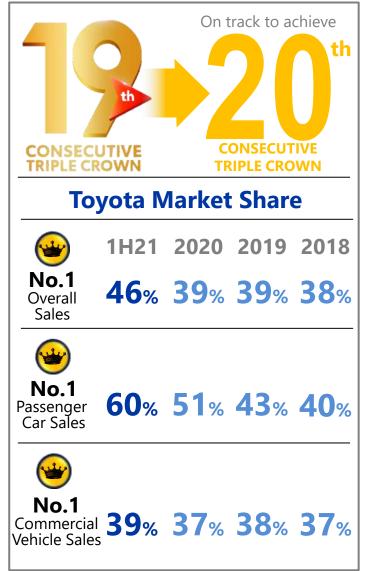




# **Toyota Retail Sales Highlights** 1H 2021









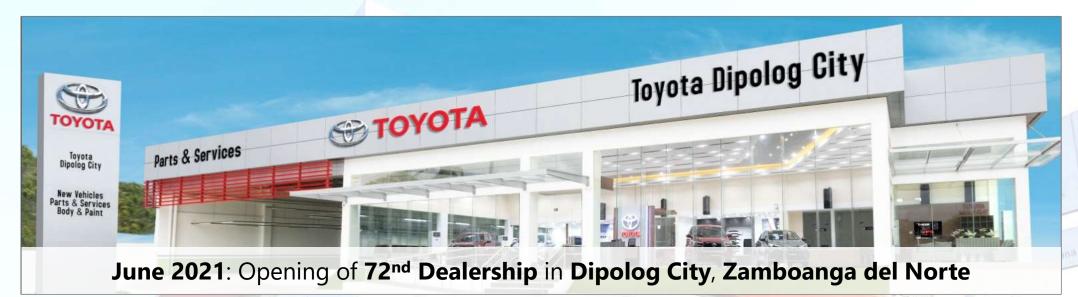
# **Toyota New Model Launches**



Source: TMP

# **Dealership Expansion**



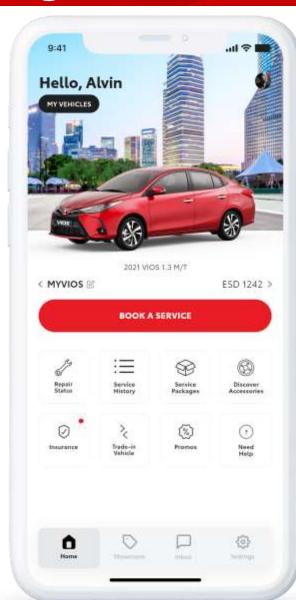




# Digitalization







# THE NEW myTOYOTA APP

LIFE WITH TOYOTA, MADE HAPPIER IN A TAP

Launched August 10, 2021























**DOWNLOAD THE APP TODAY!** 







#### Removal of Safeguard Duties on imported vehicles





#### TARIFF COMMISSION FINDINGS (TCI No. SG-2021-OC-Motor Vehicles) – July 22, 2021

"Considering that CBU passenger cars and CBU light commercial vehicles were not imported in increased quantities (whether absolute or relative to domestic production) during the period of investigation, the Commission hereby terminates its formal investigation and recommends that no definitive general safeguard measure be imposed on importations of the CBU passenger cars and CBU light commercial vehicles subject of this investigation."



#### **DTI ADMINISTRATIVE ORDER** (21-04) – August 6, 2021

• "The petition of general safeguard measures on the importation of motor vehicles (passenger cars and light commercial vehicles falling under AHTN 2017 Headings 87.03 and 87.04 is *hereby dismissed*."



Recent Developments



# Updates on

# JBA Philippines and Premium Warranty







- ✓ Expanded online bidding and sale of pre-owned vehicles for all brands
- ✓ More organized and transparent buying and selling experience (B2B)

Target start of operations: October 2021



Premium Warranty Services Philippines, Inc.

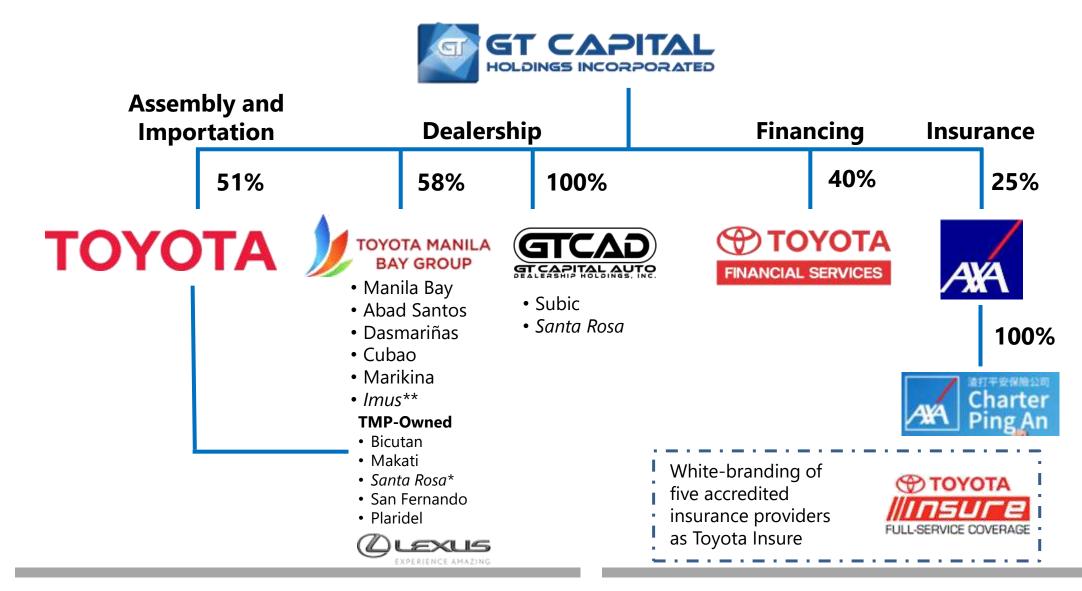
- ✓ Pre-owned vehicle 187-point inspection
- ✓ Warranty coverage on 200+ parts for pre-owned vehicles

Start of operations: September 2021

## **GT Capital's Toyota Business**



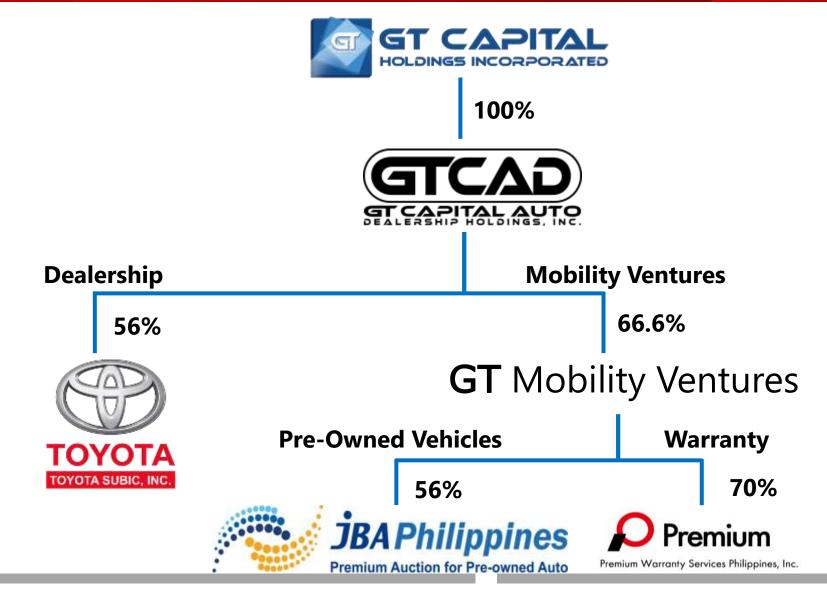




#### **GTCAD Map**







#### **Automotive Value Chain**















PSBank













Wholesale

Retail

**Financing** 

Insurance



Four margins in one unit sold

How do we expand the value chain?

#### **Extending the Automotive Value Chain**







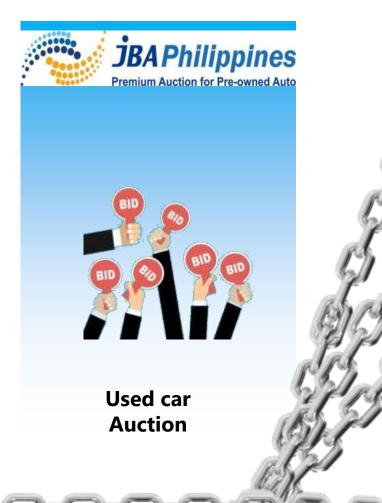








Natural source of pre-owned vehicles within the Group







**Parts & Maintenance** 







**Financing** 





Premium Warranty Services Philippines, Inc.

Warranty

# **Summary of Key Messages**



- Despite the re-imposition of ECQ in March and the impact of the safeguard duties on sales of imported vehicles, TMP delivered strong results in the first half of 2021
- Toyota outperformed the auto market in 1H 2021 with sales of 63,758 units and market share of 46%
- Sales outside Metro Manila at 64% in 1H 2021 provides a cushion to quarantine restrictions
- Captive access to auto consumer loans through <u>Toyota Financial Services</u> continues to be a driver of growth
- With the <u>removal of the safeguard duties</u>, the expected <u>election-related</u> <u>spending</u>, and the usual higher demand from <u>holiday spending</u>, we are reasonably confident that this momentum will continue throughout the rest of the year, especially entering the fourth quarter

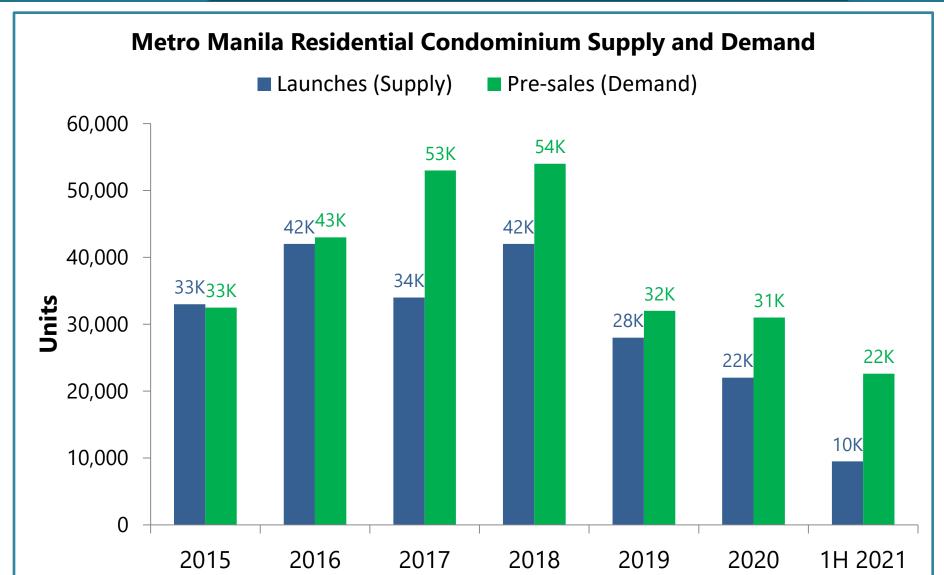


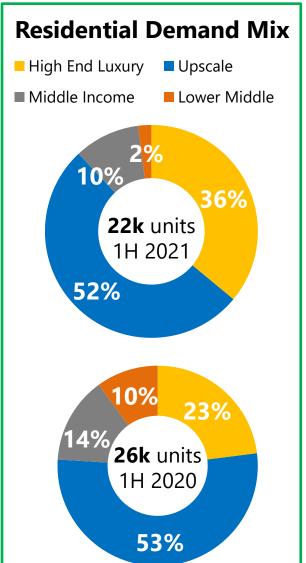
Property Industry Highlights





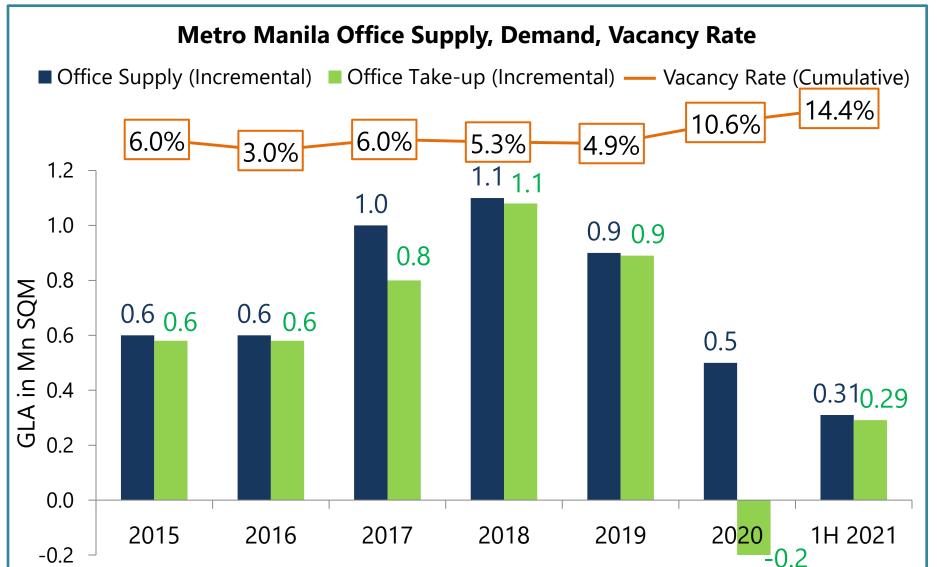
# **Residential Supply and Demand 1H 2021**

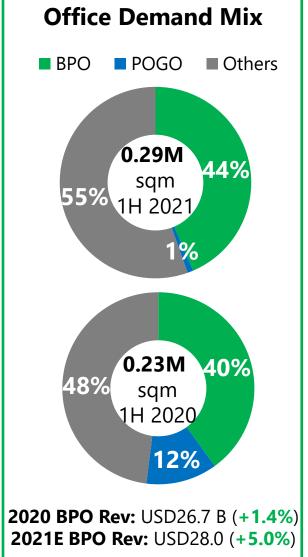






# **Office Supply and Demand 1H 2021**







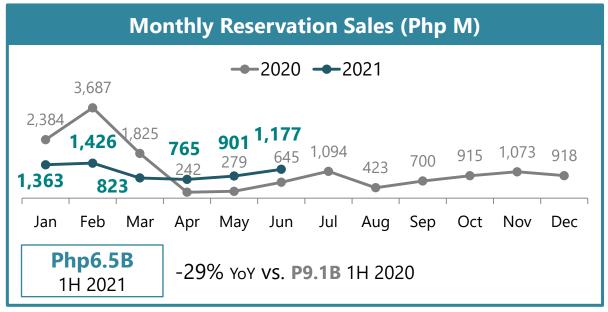
Financial Highlights



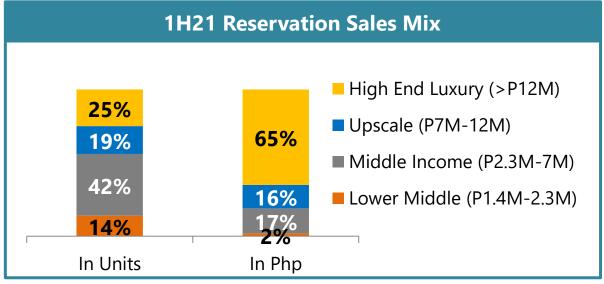


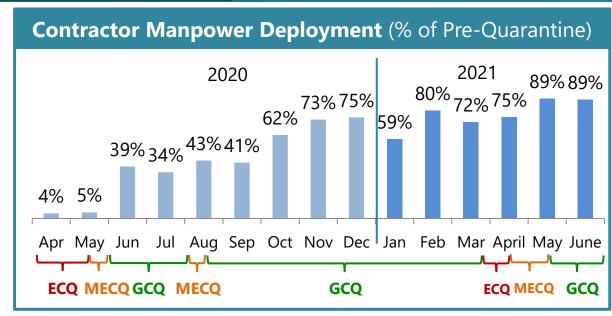


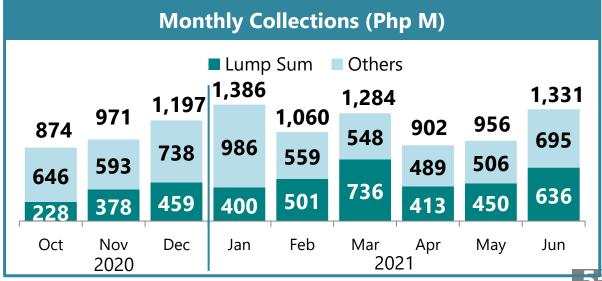
## Federal Land Financial Highlights 1H 2021













# **Summary of Key Messages**

- Monthly reservation sales tempered by absence of project launches. Php12.7B in unsold inventories
- Stable demand for Federal Land's key segments (mid, high-end, and luxury categories)
- Construction workforce deployment (vs. pre-quarantine) at 89% in June. Facilitating lump sum payments associated with unit turnover
- Improved POC leads to higher revenue recognition
- Construction workforce to be fully vaccinated by October
- Monthly collections above Php1 Billion due to lump sum payments
- Development of Cavite Phase 1 in full swing. Infrastructure rollout begins Q3 2021



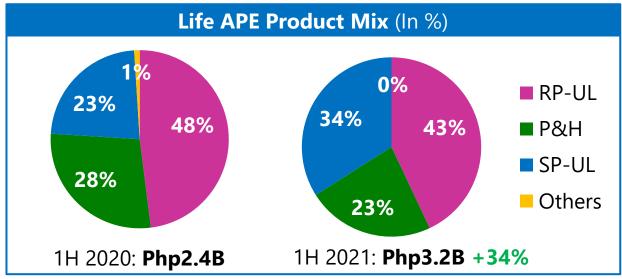
Financial Highlights

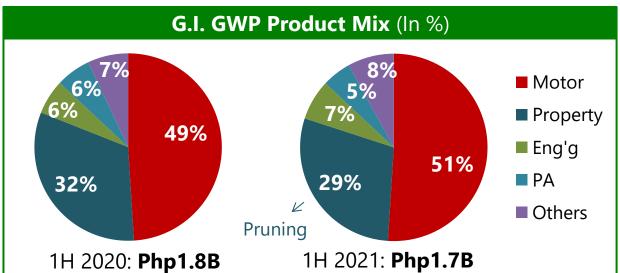


# **AXA Financial Highlights 1H 2021**









#### **Key Messages**

#### Life

- Strong performance in Life Insurance. APE +34%
  - Single Premium Unit Linked (SP-UL) APE
     +96%, contribution to APE at 34%
  - Clients bargain hunting in capital markets\*
  - P&H products continue growth momentum

#### **General Insurance**

- GWP declined -7% due to mobility restrictions and pruning of property portfolio
- Profitability dragged by claims on fire insurance and motor

<sup>\*</sup>Funds: Equities, Fixed Income and Multi-Asset Funds invested in US, Europe, Asia, Emerging Markets, China, Hong Kong, India, Indonesia, Korea, Malaysia, Philippines Singapore, Taiwan, and Thailand



Financial Highlights



# **MPIC Financial Highlights** 1H 2021





# Meralco Energy Sales 22,663 GWh +7% Core Income P11.4B +8%

| Metro Pacific T          | ollways |  |
|--------------------------|---------|--|
| PH Average Daily Traffic |         |  |
| 744k                     | +30%    |  |
| Core Income              |         |  |
| P1.9B                    | +105%   |  |

| Maynilad      |      |  |
|---------------|------|--|
| Billed Volume |      |  |
| 261.1 MCM     | -3%  |  |
| Core Income   |      |  |
| P3.0B         | -15% |  |

| Light Rail M      | anila |  |
|-------------------|-------|--|
| Ave. Daily Riders |       |  |
| 122k              | -63%  |  |
| Core Income       |       |  |
| (P416M)           | -138% |  |

# Hospitals Patient Census 1.55M +12% Core Income P710M >100%

| MetroPac Movers |              |  |  |
|-----------------|--------------|--|--|
| Dispatch Volume |              |  |  |
| 14.4M           | -36%         |  |  |
| Core Income     |              |  |  |
| (P120M)         | (P120M) -32% |  |  |

#### **Key Messages**

- MPIC: 1H2021 Core Income increased by 13% due to higher contribution of its toll and power segments
- Meralco: Increase in Core income was driven by a 7% increase in total energy sales
- MPTC: Increase in Core Income was attributable to improved traffic volumes benefitting from reduced mobility restrictions
- **Maynilad:** Decline in Core Income was due to higher operating costs and concession amortizations arising from facility upgrades



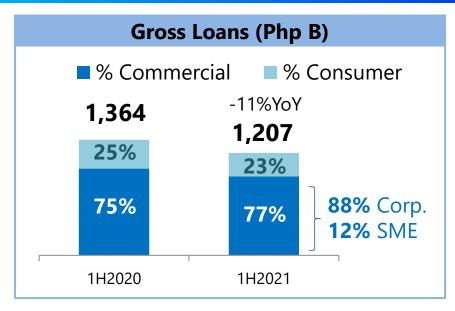
Financial Highlights

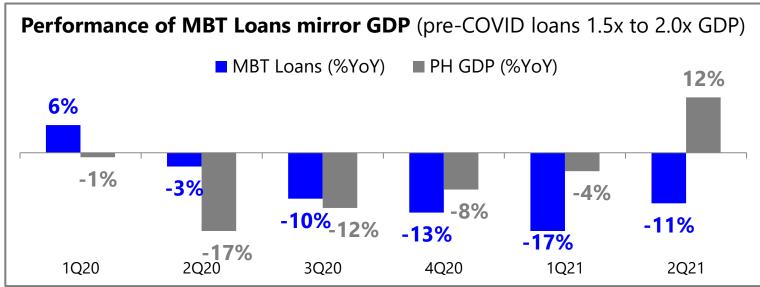


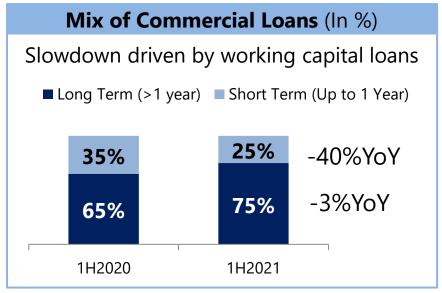


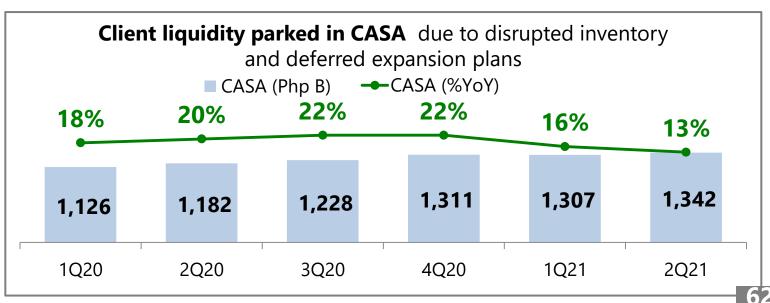


# **Metrobank Financial Highlights 1H 2021**





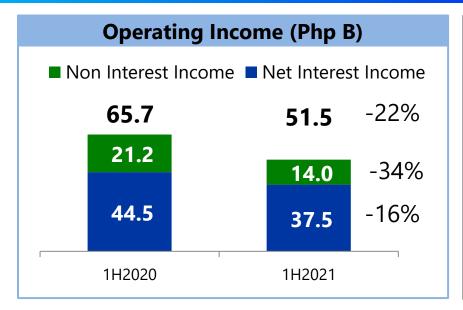


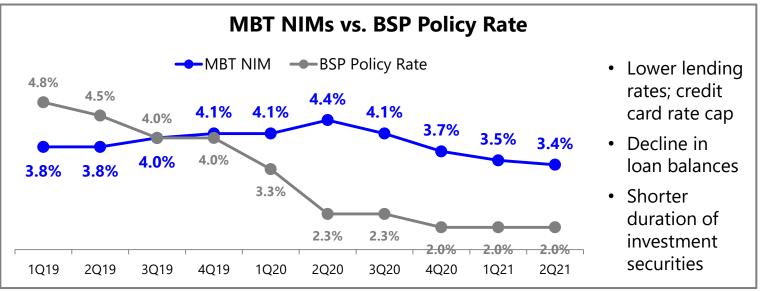


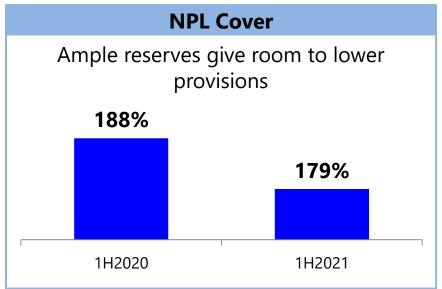


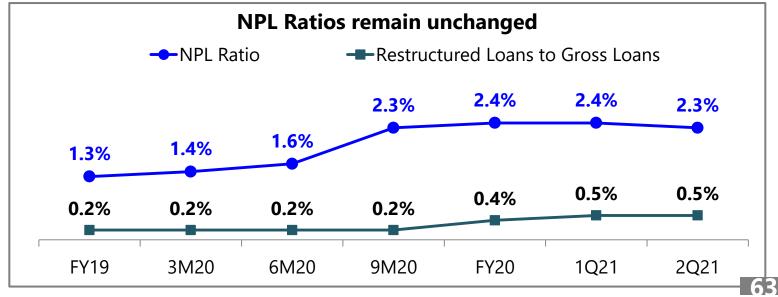


# **Metrobank Financial Highlights 1H 2021**













# **Summary of Key Messages**

- Metrobank reported net income growth of 28%
- Strong fee-based income, CASA growth, flat OPEX, and lower provisions cushioned weak loan demand and lower NIMs
- The Bank maintains prudent and anticipatory risk management posture
- High capital ratios ensure adequate buffers and a strong position to support clients in a recovery
- Strategies that will balance growth:
  - Expand cash management/trade services and treasury flows
  - Cost-to-income ratio in the low 50s
  - Migration to e-channels and branch process re-engineering
  - Increase cross-sell activities

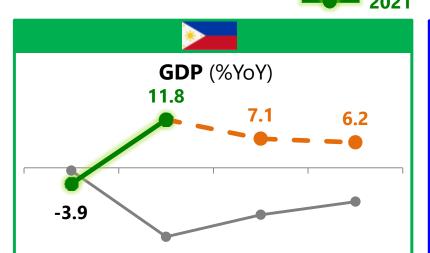


# **Moving Forward**



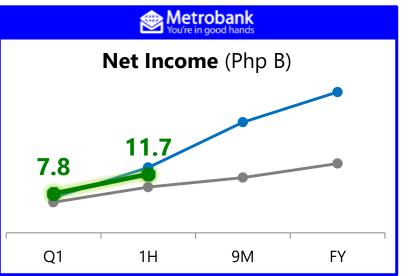
# **Key Performance Indicators**



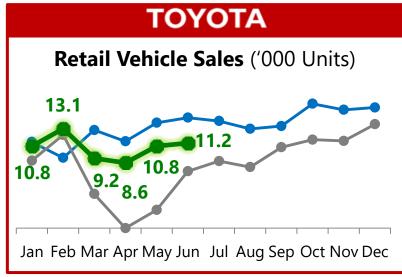


Q3

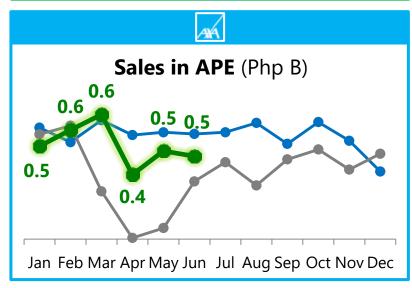
Q4

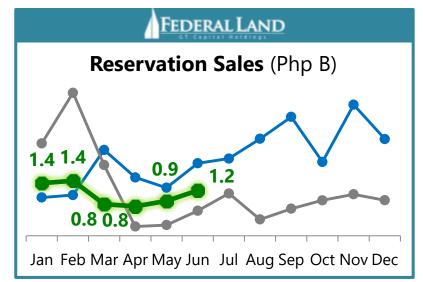


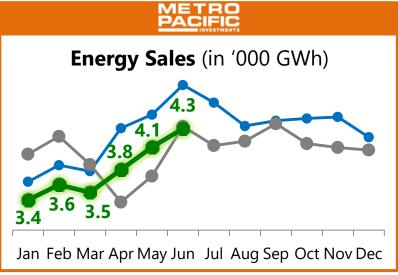
2019



**Bloomberg Consensus GDP** 







Source: Bloomberg, Company data

Q2

Q1



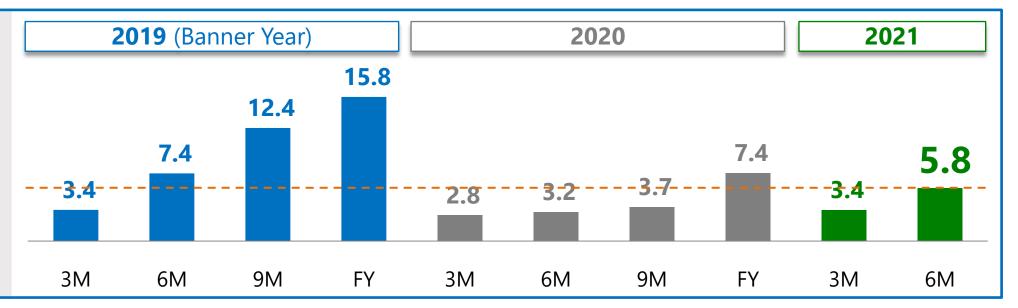
# **Gradually Approaching Pre-COVID Levels**



61712021

**78%** of 6M 2019

**183%** of 6M 2020

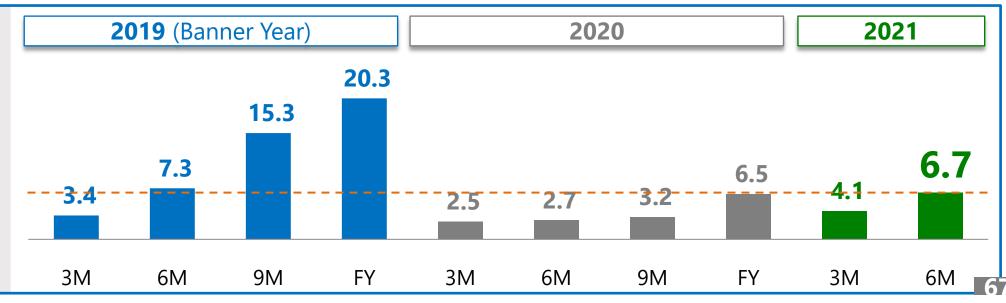


# Consolidated Net Income

6M2021

**92%** of 6M 2019

**243%** of 6M 2020





# Jefferies & Regis Corporate Access Day

Tuesday, 12 October 2021

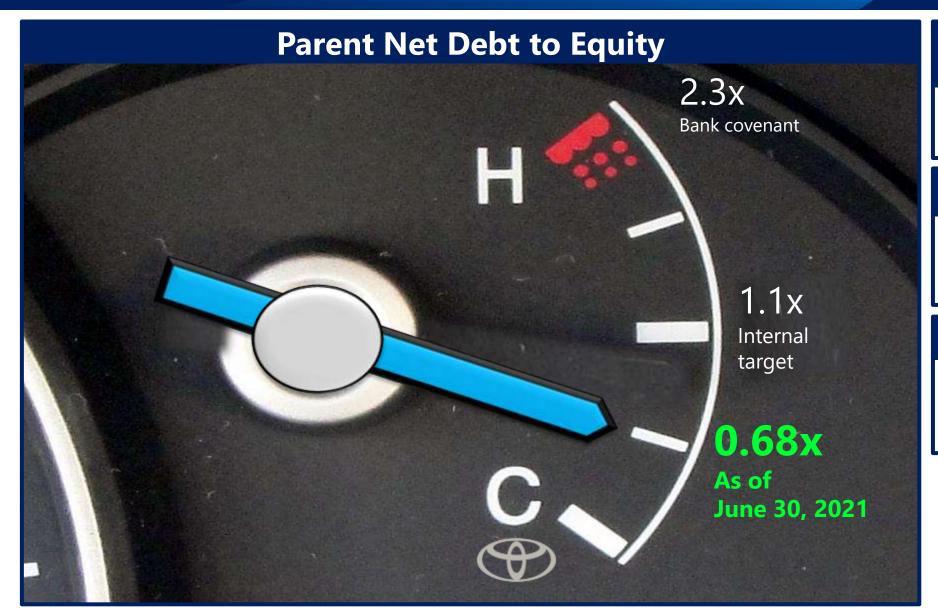
For more information, Visit **gtcapital.com.ph/investor-relations** or contact **IR@gtcapital.com.ph** 





## **GT Capital Parent Financial Highlights**





**Unutilized Short-Term Credit Facilities** 

Php33.5 B

**Consolidated Cash** 

Php24.4 B

**Parent Cash** 

**Php12.3 B** 

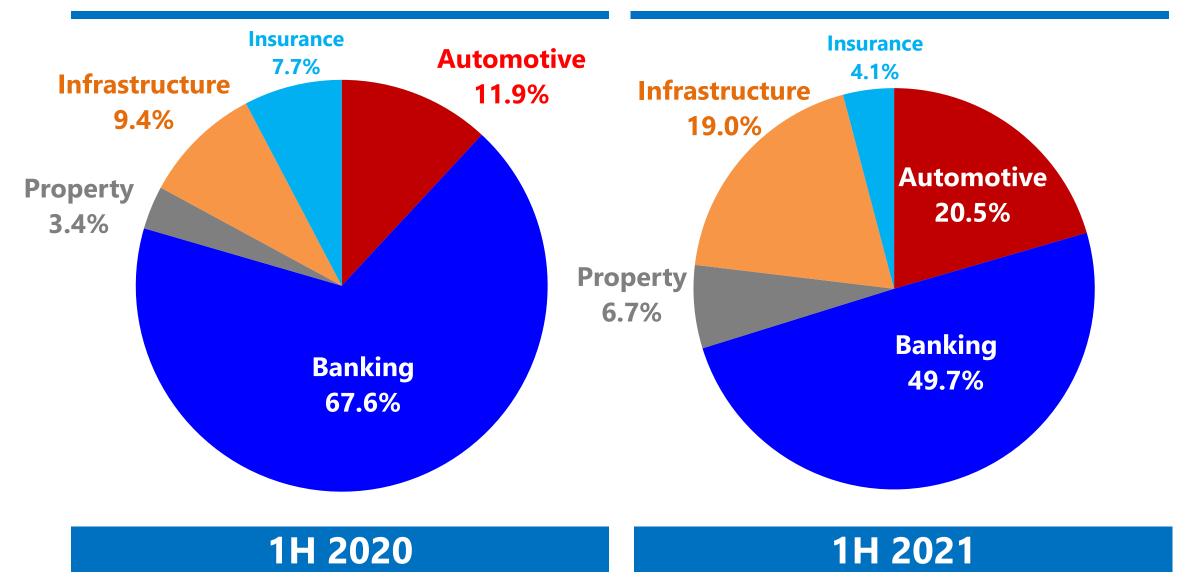


# GT Capital Group Capex Budget (In Php B)

| Company                                                                | Actual 1H21 | 2021 Budget | Nature                                                          |
|------------------------------------------------------------------------|-------------|-------------|-----------------------------------------------------------------|
| Metrobank You're in good hands                                         | 3.253       | 3.0 – 5.0   | IT                                                              |
| TOYOTA                                                                 | 1.027       | 3.722       | New models, Pre-delivery inspection facility                    |
| FINANCIAL SERVICES                                                     | 0.074       | 0.291       | IT, Computer Equipment,<br>Leasehold Improvements               |
| TOYOTA MANILA BAY CORP. THE DEALER OF CHOICE                           | 0.023       | 0.215       | Imus land acquisition and building construction and maintenance |
| Motor Pinerice Corporation An afficie of PSeas and Suntono Copperation | 0.018       | 0.075       | IT, Transportation, Leasehold rights and improvement            |
| FEDERAL LAND                                                           | 1.489       | 3.756       | Land banking, Retail &<br>Commercial                            |
| ANA                                                                    | 0.069       | 0.320       | IT,<br>Branch renovations                                       |
| GT CAPITAL Parent                                                      | 0.260       | 4.030       | Land development in Cavite, acquisitions, IT                    |
| TOTAL                                                                  | Php6.213 B  | Php15-17 B  |                                                                 |



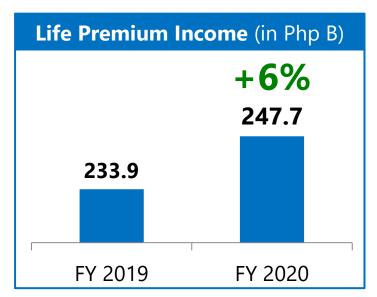


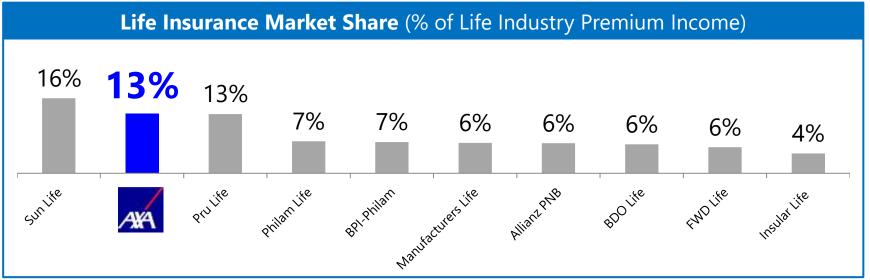


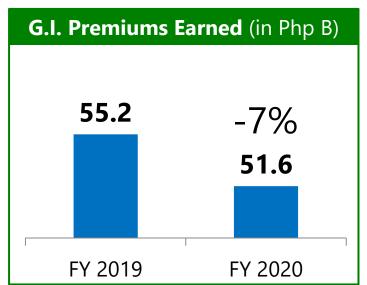
# **Insurance Industry Highlights** FY2020

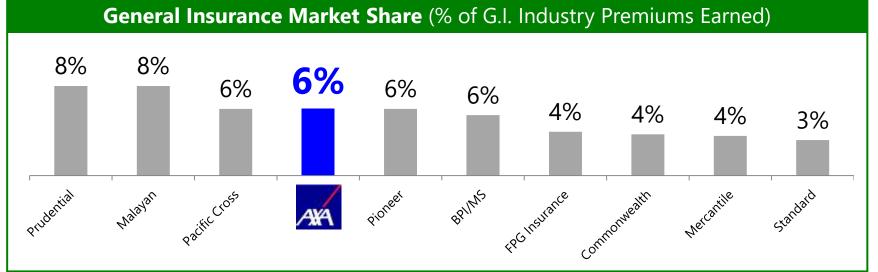








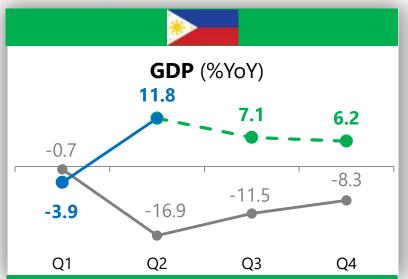


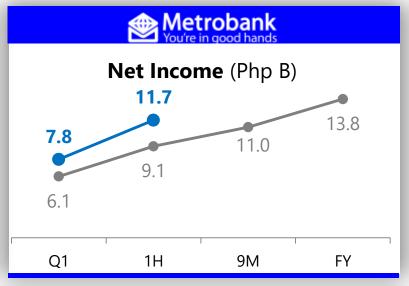


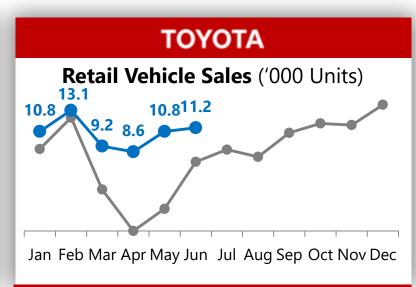


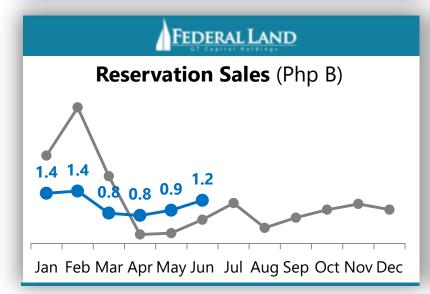
#### **Key Performance Indicators**

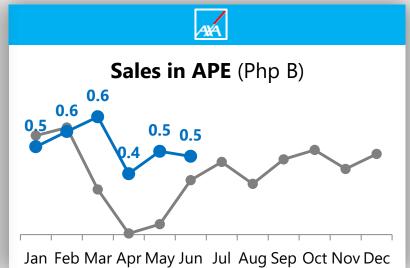


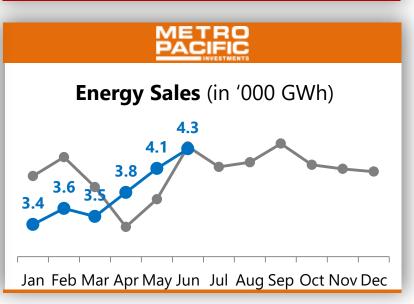








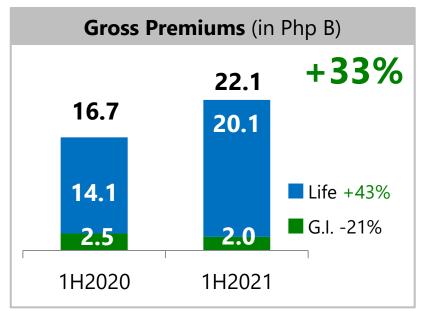


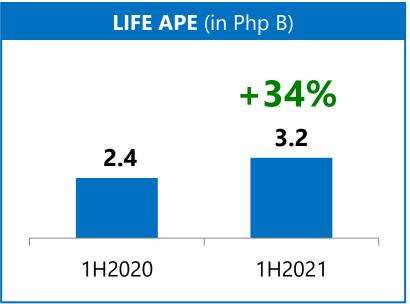


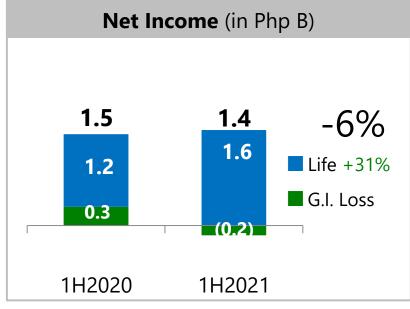
# **AXA Financial Highlights** 1H 2021

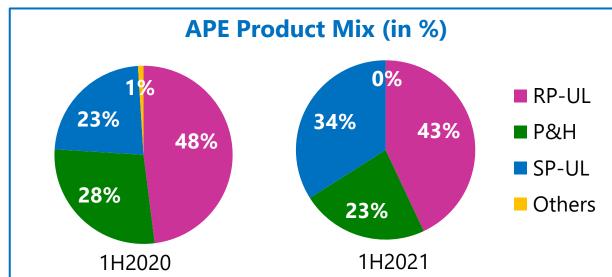


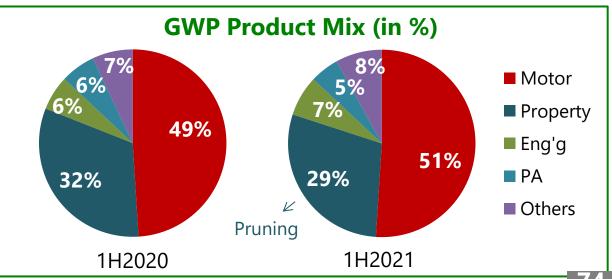










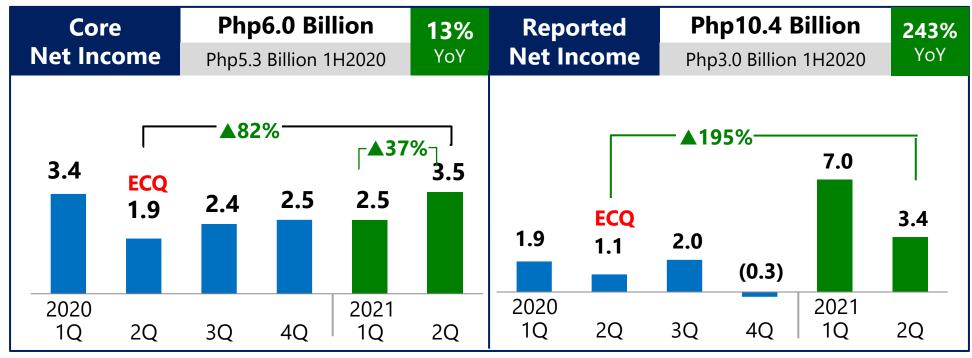


\*Funds: Equities, Fixed Income and Multi-Asset Funds invested in US, Europe, Asia, Emerging Markets, China, Hong Kong, India, Indonesia, Korea, Malaysia, Philippines Singapore, Taiwan, and Thailand

# **MPIC Financial Highlights** 1H 2021









Energy **A** 7% sales

Core NI **A** 8%

Higher volume distributed and higher generation and transmission revenues

#### **MPTC**

Average **A 30%** Traffic

Core NI **105**%

Higher traffic following relaxation of quarantine restrictions

#### Maynilad

Billed ▼ 3% volume

Core NI ▼ 15%

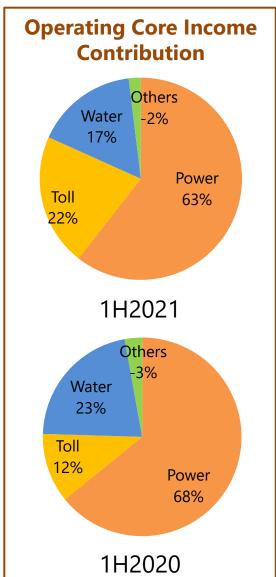
Lower volume and higher operating costs offset by CREATE

#### **Hospitals**

Patient **12%** Census

Core NI ▲ >100%

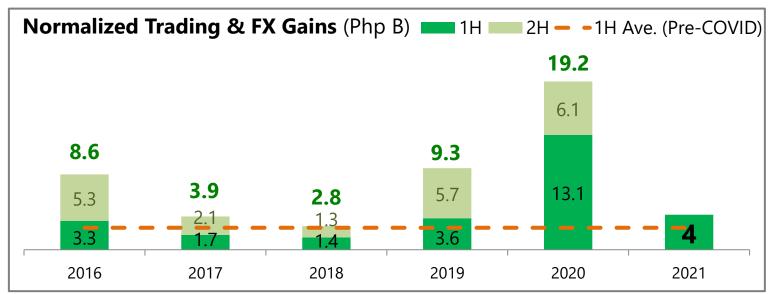
Longer average length stay, price increases, increase in Covid-19 census

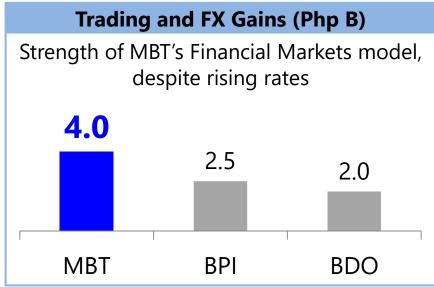


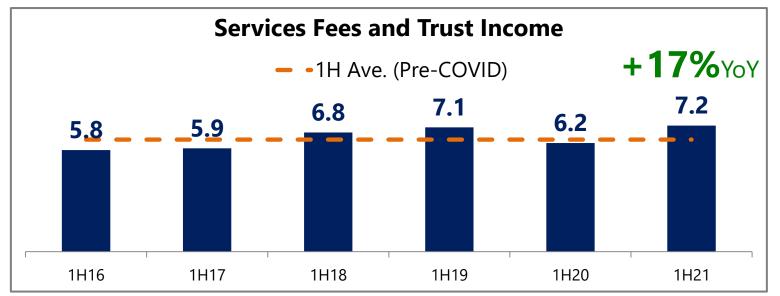


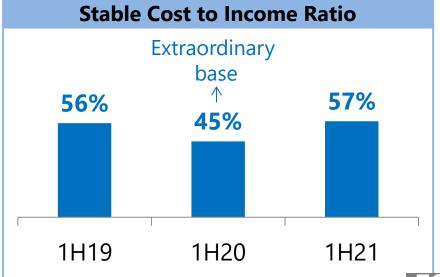


## **Metrobank Financial Highlights 1H 2021**



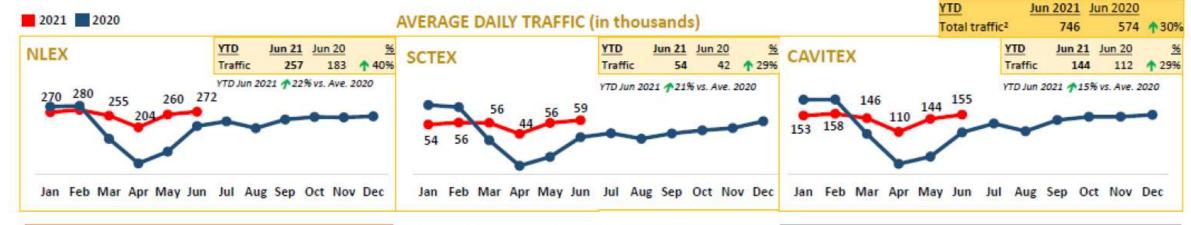




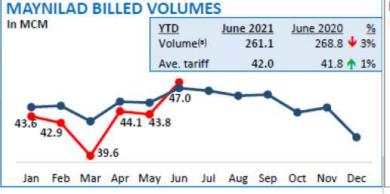


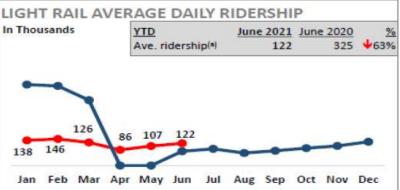
#### MPIC Volume Dashboard 1H2021











(a) YTD June 2021 average daily ridership 4 35% vs. Average 2020



Banking Industry Highlights

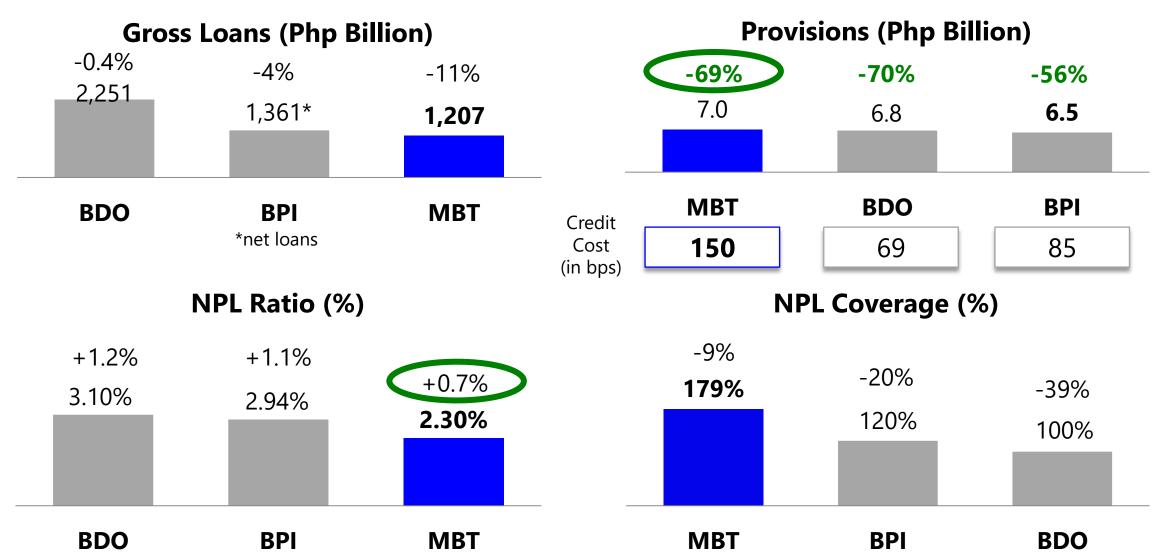








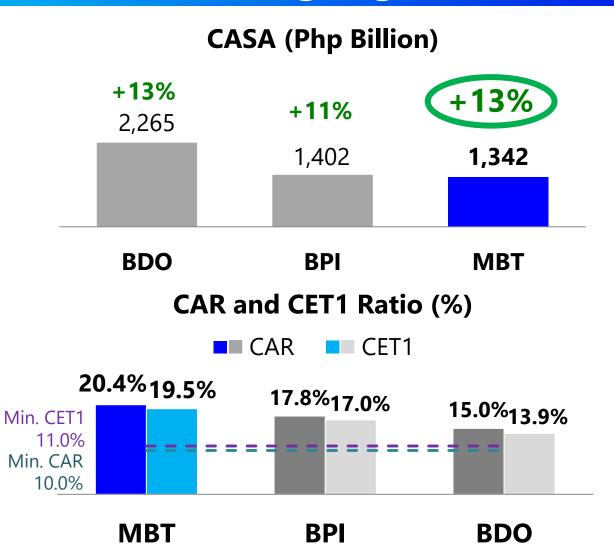
# **Peer Banks Highlights** 1H 2021

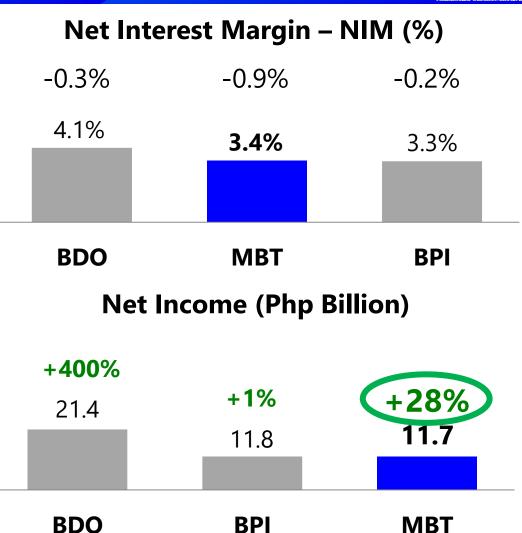












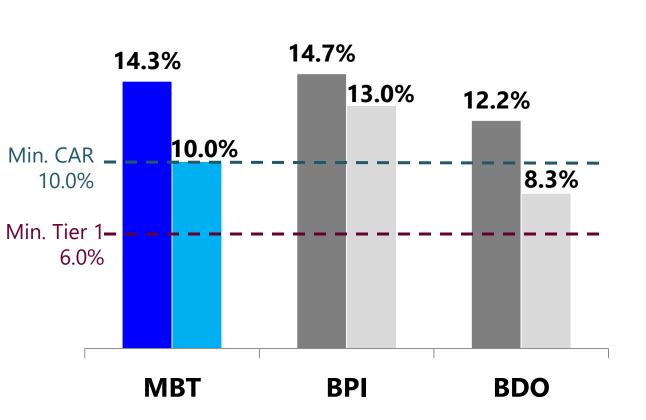








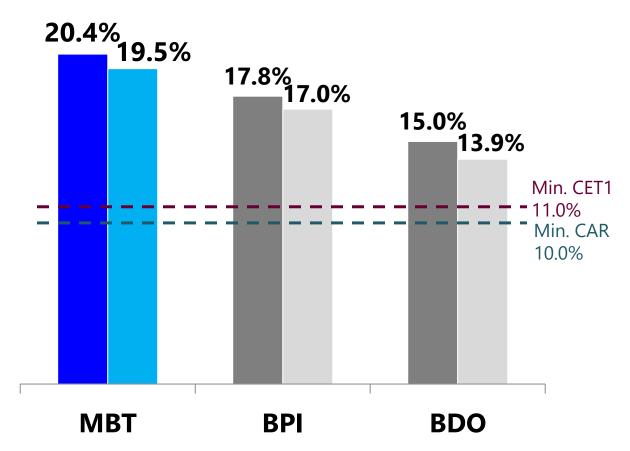
CAR Tier 1



#### June 30, 2021

Covid-19 Pandemic

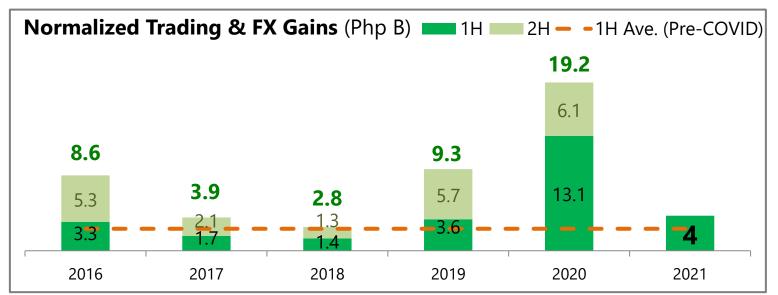


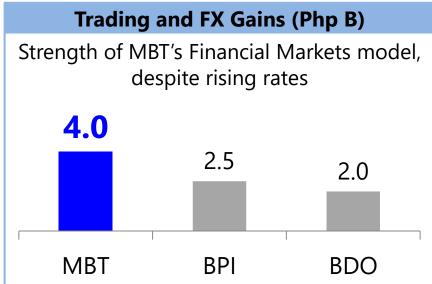


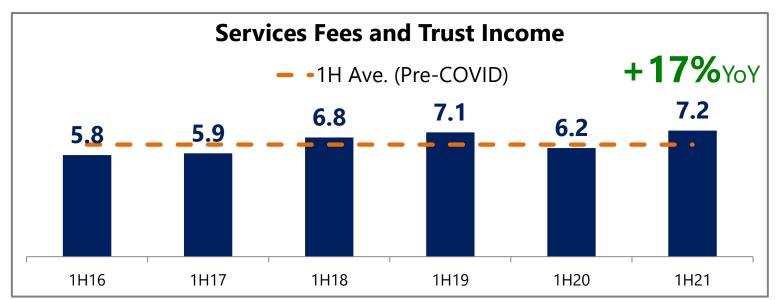


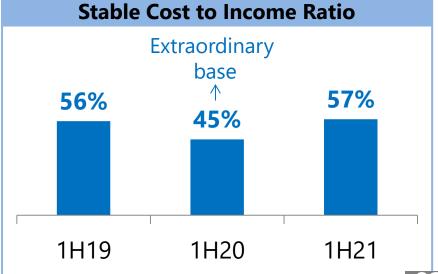


# **Metrobank Financial Highlights 1H 2021**









# **Automotive Industry Highlights** 1H 2021



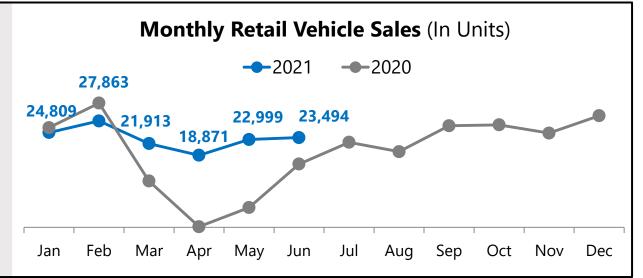
#### **Industry**

**Retail Vehicle Sales** 

139,949 Units

1H 2021

**+51.2%**YoY vs. **92,564** 1H 2020



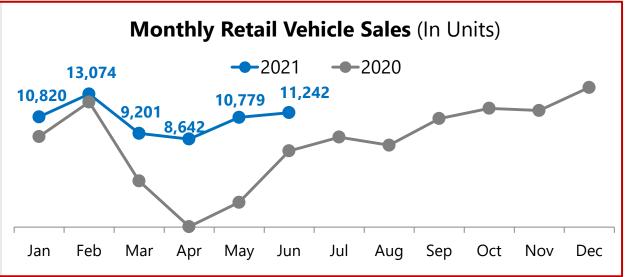


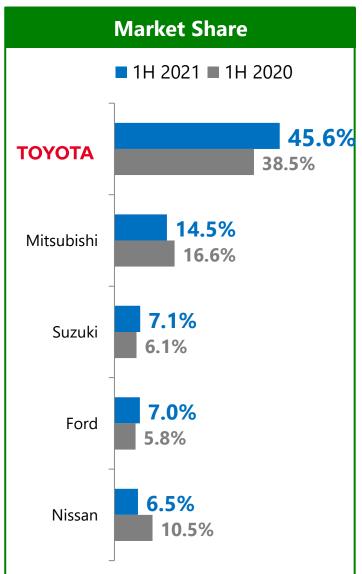
**Retail Vehicle Sales** 

**63,758** Units

1H 2021

**+78.9%**YoY vs. **3,5648** 1H 2020





Source: CAMPI, AVID, TMP



# CBU vs. CKD (Retail Sales Mix)

| Toyota    | Models                                                                   | 2019  | 2020  | YTD 2021 |
|-----------|--------------------------------------------------------------------------|-------|-------|----------|
| CBU       | All except Vios and Innova                                               | 66.7% | 64.2% | 63.4%    |
| INDONESIA | Wigo, Rush, Fortuner,<br>Avanza                                          | 37.9% | 36.1% | 38.3%    |
| THAILAND  | Hilux, Altis, Corolla<br>Cross, Camry, Yaris                             | 14.2% | 15.6% | 15.7%    |
| JAPAN     | Hiace, LC200, Alphard,<br>FJ Cruiser, Prado, Rav4,<br>Coaster, 86, Lexus | 14.6% | 12.5% | 9.4%     |
| CKD       | Vios, Innova                                                             | 33.3% | 35.8% | 36.6%    |



## **Retail Sales Volume CBU vs. CKD Mix**

| Toyota | 2019  | 2020  | Jan.<br>2021 |       | Mar.<br>2021 |       |       | Jun<br>2021 |
|--------|-------|-------|--------------|-------|--------------|-------|-------|-------------|
| CBU    | 66.7% | 64.2% | 64.5%        | 73.8% | 58.0%        | 64.3% | 60.1% | 57.2%       |
| CKD    | 33.3% | 35.8% | 35.5%        | 26.2% | 42.0%        | 35.7% | 39.9% | 42.8%       |

### TOYOTA



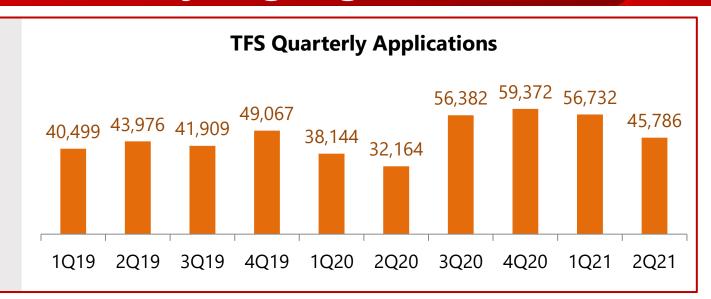
# **Automotive Industry Highlights** 1H 2021

TOYOTA
FINANCIAL SERVICES

Applications
102,418

1H 2021

**+46%YoY** vs. **70,308** 1H 2020

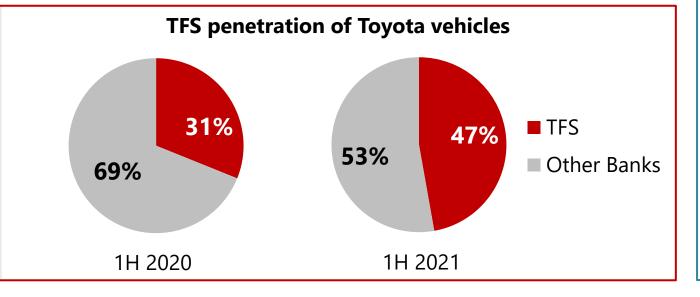




30,088 units

1H 2021

**+171%YoY** vs. **11,102 units** 1H 2020

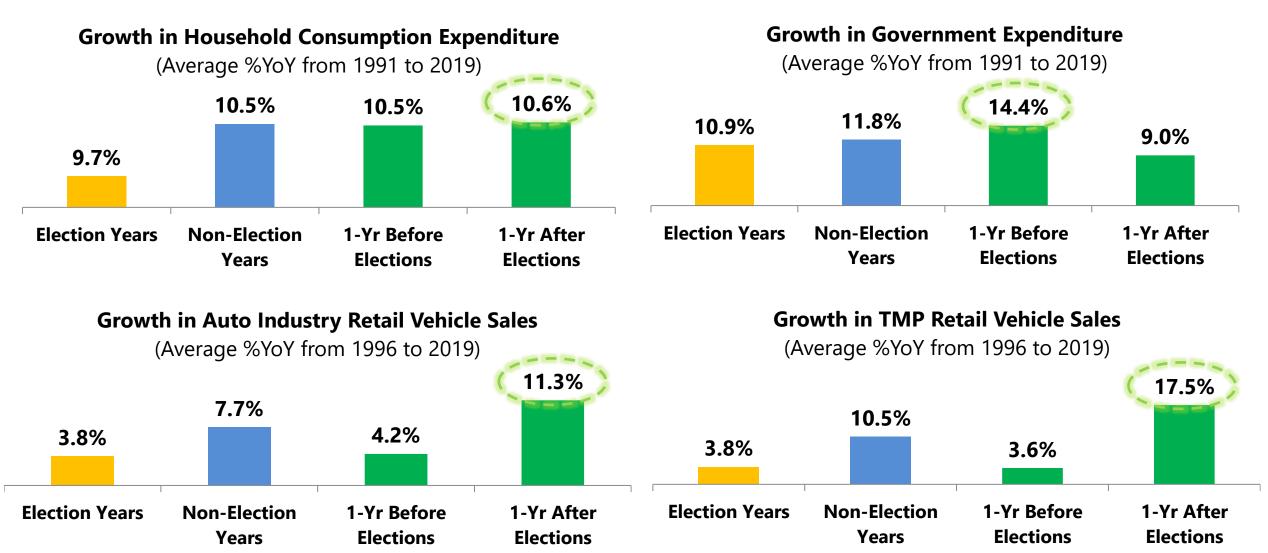




Source: TFS

# **Elections and Spending**





# Acquisition of Toyota Santa Rosa Dealership







Legazpi

Manila Toyota Marikina
Toyota Manila Bayo Toyota Abad Santos
Toyota Dasmariñas

Vigan

Toyota Subic Toyota Cubao

Mindoro

GT CAPITAL HOLDINGS INCORPORATED

directly owned dealerships

# Strategic partnership w/ best-in-class brand



- One of Japan's leading dealership groups
- TCS's first joint venture outside Japan
- Gives TCS valuable international experience for future global expansion initiatives

#### Moving Forward

# TOYOTA GT CAPITAL HOLDINGS INCORPORATED

# **New Logistics Hub Investments**



Php4.7
Billion Logistics Hub
in Batangas for
pre-delivery inspection and
post-production installation

32 hectares
land area

Q4 2021

expected start of operations



160,000

inspection and post-prod installation capacity

4,500

units stockyard capacity



#### **Comprehensive Auto Resurgence Strategy (CARS)** Implementing Rules and Regulations – 23 December 2015

#### **Incentives, Rationale and Regulations**



Model Life **B**udget Maximum amount of incentive given to each participant In the form of tax incentive certificates



#### **Production Volume Incentive (PVI)**

Dependent on three factors:

in excess of 200,000 production volume



Volume produced



**Actual annual** 



60%

Size of locally-made high tech parts

#### **TOYOTA**



- Manufacturing of model, body shell, large plastic assemblies, common parts, OEM parts, and shared testing facility are covered
- **Php9.0 billion** maximum incentive in the form of tax certificates
  - Incentive per unit of 8% of price per unit or Php45,000 per unit
  - **40%** given for tooling, equipment and training costs for the initial start-up operation (Fixed **Investment Support)**
  - 60% given for volume-based incentive (Production Volume Incentive)
- Only entirely new models or full model change (FMC) units can qualify
- Minimum production volume of 200,000 units over six years (33,333 units per year or 2,750 units per month) 90

### **CARS Program** Updates

Comprehensive Automotive Resurgence Strategy





Php5.38 B

Total Toyota CARS Project Investment Plan as of July 2019



**348** parts

Confirmed as of July 2017

Participating model



**91** Toyota suppliers

Confirmed direct suppliers for the new Vios

Php1.3



Aggregate Investments

#### **Out-house parts projects**

**BOI-registered auto parts partners** 



Php520.0 million



VALERIE PRODUCTS
MANUFACTURING, INC.

Php495.9 million



TECHNOL EIGHT PHILIPPINES CORP.

Php94.5



TOYOTA BOSHOKU

Php167.2 million

with technical partners



OGIHARA (THAILAND) CO., LTD.







#### Comprehensive Auto Resurgence Strategy (CARS)

#### **UPDATES**

#### **Production Volume Incentive (PVI) Component**

- Awaiting issuance of Executive Order by the President to implement the program extension
- No definite timeline
- Initial target was June 2021, but this has been delayed

#### **Fixed Investment Support (FIS) Component**

- TMP was already issued a notice of approval from the Board of Investments for FIS claim worth Php900 Million
- Additional Php400 Million claim under review

#### ΤΟΥΟΤΑ **CARS Unit Sales Progress** Units sold of Toyota Vios since launch of CARS Program model launched in July 2018 to date (cumulative) Aug 2021 96,581 June 2019 June 2020 26,933 57,170 Dec 2019 Dec 2018 44,500 11,336 Sept 2018 March 2019 3,503 18,423 Aug 2018 1,658 Introduction of FMC Vios **July 2018** VIOS 222

#### **Exchange of Pro-Friends Shares for Land**

Agreement signed on 10 May 2019





Redemption

of 64,530,712

Series A Preferred Shares in PCFI

(51% of PCFI)

702 hectares

of selected assets

**Approximately** 

Php20 Billion



| Location              | Area      |
|-----------------------|-----------|
|                       | (in has.) |
| Lancaster             | 592.28    |
| Bellefort             | 88.50     |
| Carmona               | 20.29     |
| Shaw, Mandaluyong     | 0.46      |
| Santolan, Quezon City | 0.91      |
| Total                 | 702.44    |



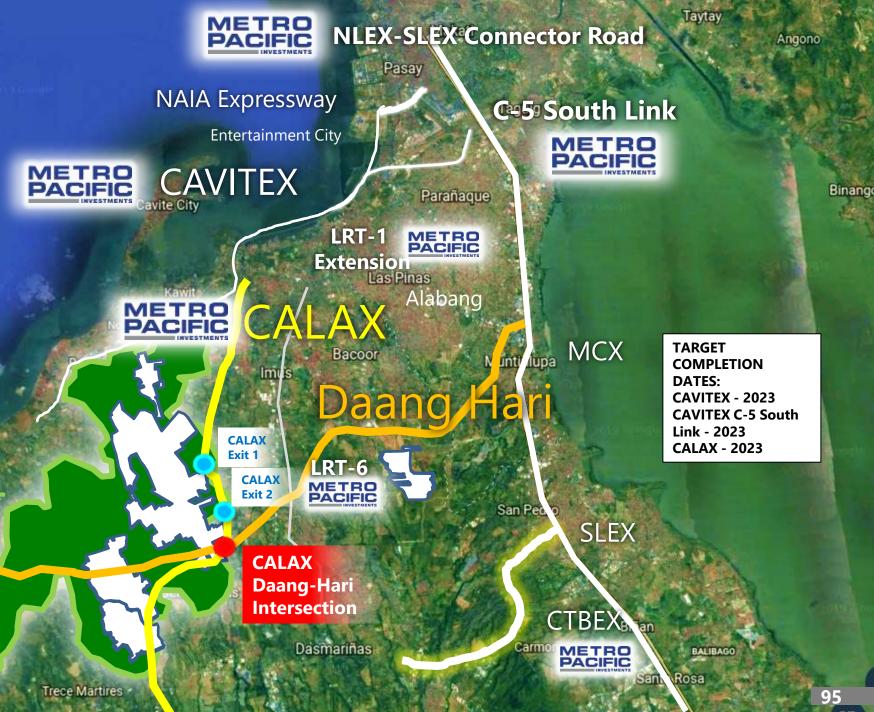


**Redemption of Shares** 

|                                       | Area in<br>hectares |
|---------------------------------------|---------------------|
| Lancaster (Imus and<br>General Trias) | 592.28              |
| Bellefort (Bacoor)                    | 88.50               |
|                                       |                     |
| Carmona                               | 20.29               |
| Carmona Shaw, Mandaluyong             | 20.29<br>0.46       |

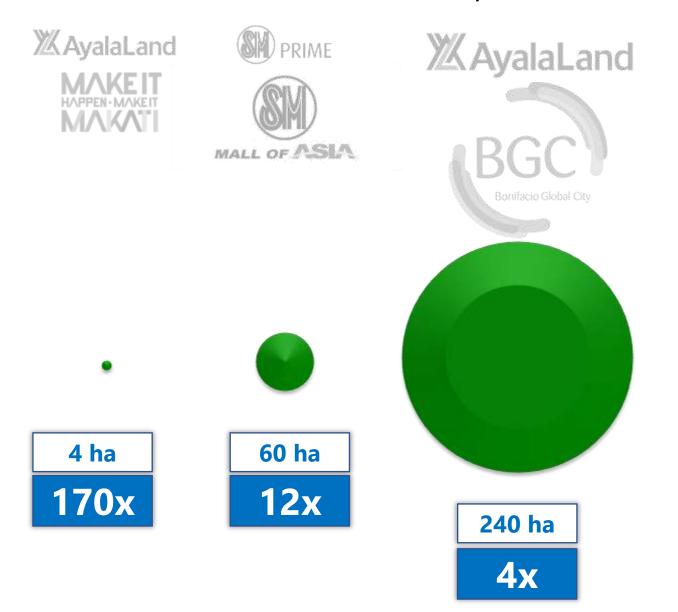
approx. 702 has.

Php20B



Selected master-planned townships' sizes relative to GTCAP 702 ha.

Circles represent lot sizes drawn to scale





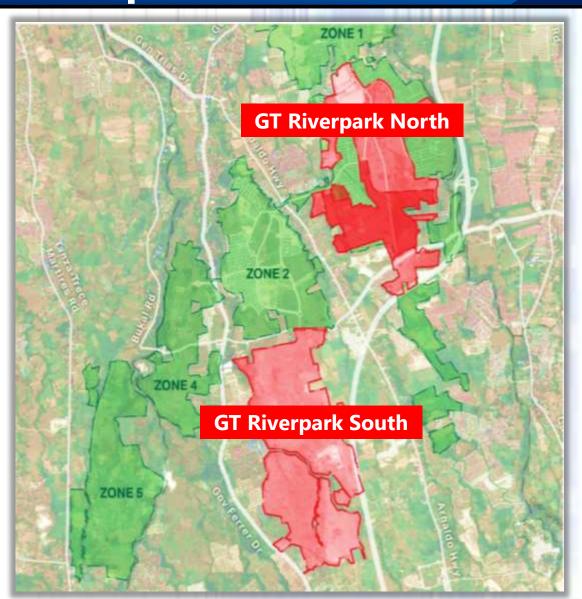
# **Co-Development of Land Assets Fourth Quarter 2020**



- MOA signed last October for joint development agreement (JDA) of 100 hectares with a strategic anchor investor
- 39 hectares sold as part of JDA (15 ha in October and 24 ha in December)

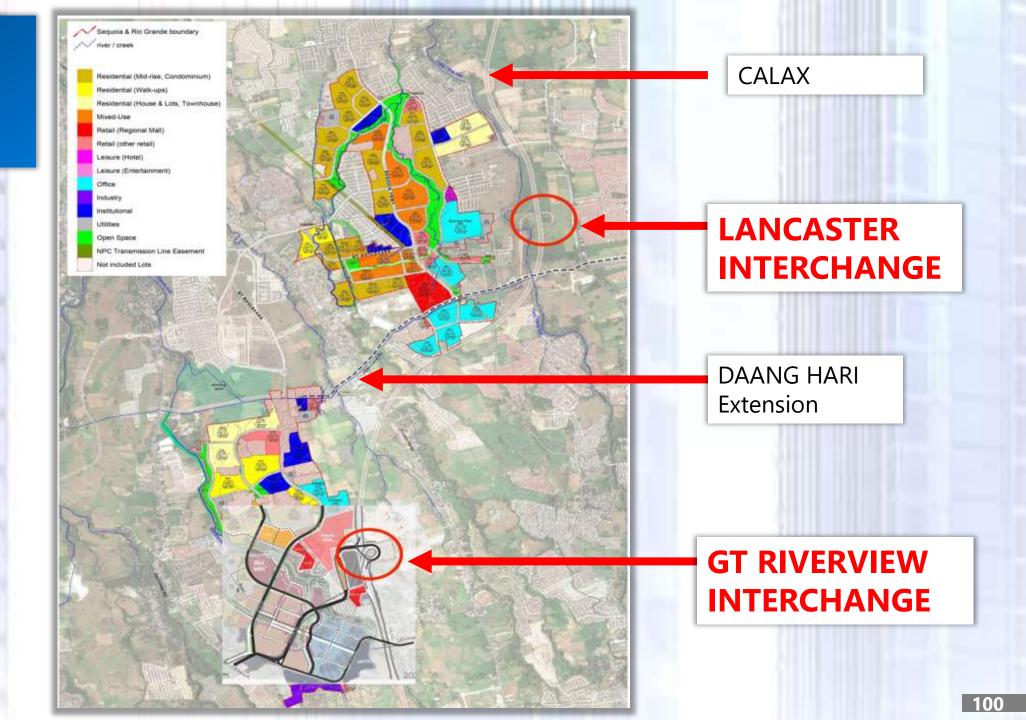








# Sequoia & Zone 3 / Rio Grande







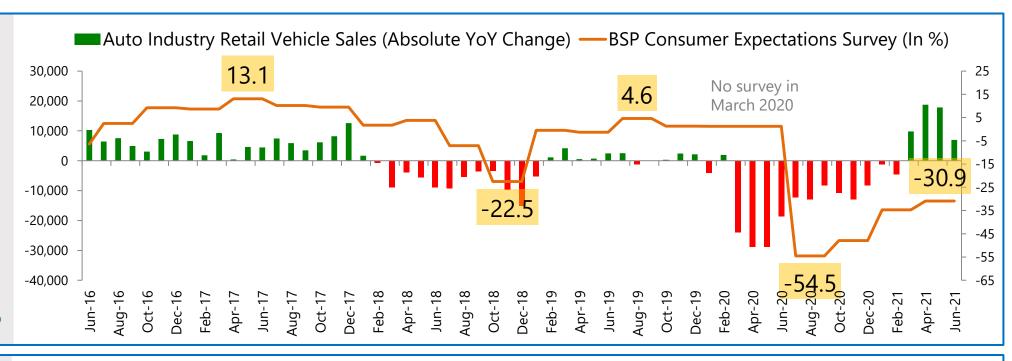
# **Consumer Confidence**

**-30.9%** Q2 2021 vs. **-34.7%** Q1 2021

#### **Consumer Outlook:**

Next Quarter: +0.7%

Next 12mos: **+22.3%** 



# **Durable Equipment**

Php278,785M Q1 2021, -15.7%YoY



Source: PSA, BSP, MBT Research, NEDA, Bloomberg, FMIC., UA&P, Morgan Stanley, Security Bank, Nomura